



## **WILLIAM (BILL) A. BRANDT, JR.**

For more than 45 years, Bill Brandt has been a fixture on the national stage in the fields of business, civic and political endeavors. A talented business strategist and political counselor, he is the founder and Executive Chairman of Development Specialists, Inc., better known worldwide as DSI and widely recognized as one of the foremost firms in the corporate restructuring industry. While Mr. Brandt and his firm have been and continue to be involved in some of the most celebrated and complex restructuring and insolvency matters in the arenas of business and government reorganization, for example, Mr. Brandt currently serves as the Chapter 11 Trustee in the largest cross-national insolvency pending in the United States, China Fishery Group, as well as also serving as a Chapter 11 Trustee for a railroad, the San Luis & Rio Grande Railroad in southern Colorado, the firm also lends its expertise to other matters in the broader economic and political realms. An example of that was Mr. Brandt's stewardship and resolution of the infamous Ohio "Coin Fund" scandal at the request of the Attorney General of the State of Ohio.

In 2015, Mr. Brandt finished his third consecutive term serving as Chair of the Illinois Finance Authority, having first been appointed by the Governor in 2008 and confirmed unanimously by the Illinois Senate that same year, and then subsequently reappointed as Chair in 2010 and 2012. The IFA is one of the nation's largest state-sponsored self-financed entities principally engaged in issuing taxable and tax-exempt bonds. Mr. Brandt, again by gubernatorial appointment, was also a member of the Illinois Broadband Deployment Council, whose mission is to ensure that advanced telecommunications services are available to all of the citizens of Illinois. He is also part of the ownership group that controls Chicago's second-largest daily newspaper, *The Chicago Sun-Times*. More recently, in the political realm, Mr. Brandt was a member of the United States Electoral College for the 2016 Presidential Election, serving as an Elector from the State of Illinois.

Mr. Brandt has advised Congress on matters of insolvency and bankruptcy policy, and in that capacity was the principal author of the amendment to the Bankruptcy Code permitting the election of trustees in Chapter 11 cases. He was also involved in drafting several of the amendments to the Bankruptcy Code which became part of the revisions enacted into law in April 2005 as part of the Bankruptcy Abuse Prevention and Consumer Protection Act. Mr. Brandt also served as a member of the Commission empaneled by the American Bankruptcy Institute to address the reform of Chapter 11 of the Bankruptcy Code and the nation's corporate restructuring regime.

Referred to several years ago by one media outlet as one of the ten most influential political figures in Illinois, Mr. Brandt was a member of the President's National Finance Board during the Clinton administration, and was elected a Delegate from the State of Florida to the 1996 Democratic National Convention. During that decade as well, and upon the invitation of business and political leaders in the People's Republic of China, Mr. Brandt worked with various public policy, law and banking leaders in China on approaches to the reorganization and restructuring of some of that nation's state-owned industries. In 2000, he was a member of the Democratic Party's National Convention Platform Committee, and in 2002, he served on the Illinois Gubernatorial Transition Team, as well as on the State of California's

## AWARDS AND FELLOWSHIPS (Continued)

business delegation dispatched to Cuba to discuss politics, business and trade potential. In 2008, Mr. Brandt was again elected a Delegate to the Democratic National Convention, this time from the State of Illinois.

As part of his longstanding commitment to higher education and to civic endeavors, Mr. Brandt chaired the National Advisory Council for the Institute of Governmental Studies at the University of California at Berkeley, serving a total of 12 years, from 2006 to 2018, as a member or chair of that board. He was a member of the Board of Trustees of Loyola University Chicago from 2007 to 2016, and is a Life Trustee of Fenwick High School in Oak Park, Illinois. Commemorating his work while both Chair of the Illinois Finance Authority and a Trustee of Loyola University of Chicago, Mr. Brandt was a recipient of Alpha Sigma Nu's Magis Medal Award in 2020. He is also a member of the Board of Directors of New York-based The Honorable Tina Brozman Foundation for Ovarian Cancer Research (Tina's Wish).

Mr. Brandt served several terms as a member of the Board of Directors of the American Bankruptcy Institute, as well as also serving, for a number of years, as a member of the Advisory Board for that organization's *Law Review*. He is a member of the Board of Advisors for the ABI's annual New York City Bankruptcy Conference, having earlier served for 15 years in a similar capacity for the ABI's Bankruptcy Battleground West Seminar held each year in Los Angeles. Mr. Brandt was a member of the Executive Committee of the Bankruptcy Section of the Commercial Law League of America and served on their National Government Affairs Committee, as well as completing three terms as a member of the Board of Directors of the San Francisco Bay Area Bankruptcy Forum. In 2020, he was a recipient of the New York Institute of Credit's 46<sup>th</sup> Annual Leadership in Credit Education Award for Dedication and Commitment to NYIC and the Credit Industry.

Mr. Brandt is active in the industry internationally, and is a member of the International Insolvency Institute, as well as INSOL, and is a U.S. Participant in the 100-member cross-border consortium known as the International Exchange of Experience in Insolvency.

For 20 years, Mr. Brandt was a member of the private Panel of Trustees for the United States Bankruptcy Court for the Northern District of Illinois, and briefly served as a member of the same panel for the Bankruptcy Court for the Southern District of Florida in the late 1980s.

Mr. Brandt has written for publications spanning a broad spectrum of thought, ranging from *Maclean's*, Canada's Weekly Newsmagazine, to *Directors & Boards*, *Corporate Board Magazine*, the *Florida Real Estate Journal*, and the *American Bankruptcy Institute's Law Review*. He is the co-author of the "Due Diligence" chapter in the 2<sup>nd</sup> edition of *Bankruptcy Business Acquisitions* published by the American Bankruptcy Institute. He is a frequent lecturer and speaker on topics of corporate restructuring, bankruptcy and related public policy issues and regularly appears on a variety of national media news outlets. He has been profiled and interviewed in a wide array of periodicals including, among others, *The Wall Street Journal*, *The New York Times*, *The International Herald Tribune*, *Business Week*, *The Miami Herald*, *The Chicago Tribune*, *The Boston Globe*, *Billboard Magazine* and *Bank Bailout Litigation News*.

Among many other professional and trade organization memberships, Mr. Brandt is a member of the National Association of Bankruptcy Trustees, the International Council of Shopping Centers and the Urban Land Institute. His biography appears in a number of reference works including *Who's Who in America*, *Who's Who in Finance and Industry*, and *Who's Who in American Law*, and in 2020, he became an Albert Nelson Marquis Lifetime Achievement inductee. For well more than a dozen years, his firm, Development Specialists, Inc., has been rated as one of the Outstanding Turnaround Management Firms in the world by the publication *Turnarounds & Workouts*, and he is routinely listed on annual rosters of the country's top restructuring advisors. Mr. Brandt received his B.A. from St. Louis University and his M.A. from the University of Chicago, where he also completed further post-graduate work toward a doctoral degree.

## AWARDS AND FELLOWSHIPS (Continued)

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## **PROFESSIONAL HISTORY**

|                |                                                                                                                     |
|----------------|---------------------------------------------------------------------------------------------------------------------|
| 2017 – Present | Executive Chairman of Development Specialists, Inc.                                                                 |
| 1976 – 2016    | Founder, President and Chief Executive Officer of Development Specialists, Inc.                                     |
| 1977           | Commentator, business/political affairs, CBS Radio (WBBM-AM), Chicago, Illinois                                     |
| 1975 – 1976    | Melaniphy & Associates, Inc. [management/urban affairs and economic development consulting firm], Chicago, Illinois |
| 1972 – 1974    | Assistant to the President, Pyro Mining Co. [coal], Chicago, Illinois                                               |

## **EDUCATION**

B.A. (with honors) in Sociology/Urban Affairs from St. Louis University (St. Louis, Missouri), 1971

M.A. in Sociology, University of Chicago (Chicago, Illinois), 1972

ABD (All-but-Dissertation) in Sociology, University of Chicago (Chicago, Illinois)  
(Course work, special field exams, and language requirements completed in 1974)

## **AWARDS AND FELLOWSHIPS**

Alpha Sigma Nu, Magis Medal Award recipient, 2020.

Albert Nelson Marquis Lifetime Achievement inductee, 2020.

New York Institute of Credit, Recipient of the 46<sup>th</sup> Annual Leadership in Credit Education Award for Dedication and Commitment to NYIC and the Credit Industry, 2020.

Alpha Sigma Nu, the National Jesuit Honor Fraternity  
(elected to at St. Louis University, 1971)

The La Verne Noyes Scholarship for Graduate training  
(University of Chicago, 1971 through 1974)

Woodrow Wilson Scholarship Nominee  
(St. Louis University, 1971)

Ford Foundation Research and Training Grant in Demography  
(University of Chicago, Population Research Center, 1971-1972)

## AWARDS AND FELLOWSHIPS (Continued)

Visiting Research Associate, Harvard University  
(Department of Government, 1972)

Former part-time member of the faculties of both the College of DuPage (Glen Ellyn, Illinois) and Thornton Community College (South Holland, Illinois)

Former Advisory Board Member, "Social Welfare, Social Planning & Social Development: An International Database." Sponsored by Sociological Abstracts, Inc., San Diego, California

## PROFESSIONAL MEMBERSHIPS

American Bankruptcy Institute

(Member of Board of Advisors for ABI's annual New York City Bankruptcy Conference; Member of Commission to Study the Reform of Chapter 11, Co-Commissioner of Labor and Benefits Advisory Committee, Co-Commissioner of Administrative Claims Advisory Committee; former Member of Board of Advisors for ABI's annual Bankruptcy Battleground West seminar; former Member of Board of Directors)

California Receivers Forum

Central Florida Bankruptcy Law Association

Commercial Law League of America

(Former Member of the Bankruptcy Section Executive Council, the National Governmental Affairs Committee, and the NCBJ Planning Committee)

International Association of Restructuring, Insolvency and Bankruptcy Professionals (INSOL International)  
(Member Latin American Committee)

International Council of Shopping Centers

International Exchange of Experience on Insolvency Law (IEEI)

International Insolvency Institute

Los Angeles Bankruptcy Forum

Midwest Sociological Association

National Association of Bankruptcy Trustees

New York Institute of Credit

South Florida Bankruptcy Bar Association

San Francisco Bay Area Bankruptcy Forum

(Member of Board of Directors, 2003-2006, 2006-2009, and 2009-2012)

Urban Land Institute

## OTHER MEMBERSHIPS

Board of Trustees, The Honorable Tina Brozman Foundation for Ovarian Cancer Research (Tina's Wish)  
(2015 – present)

National Advisory Council, Institute of Governmental Studies, University of California, Berkeley  
(Member, 2006 – 2018; Chair 2016 – 2018)

Board of Trustees, Loyola University Chicago (2007 – 2016)

Board of Directors, Future Music, Inc., San Francisco (2006-2009)

Governing Member of the Chicago Symphony Orchestra's Orchestral Association

Former Governing Member of the Sustaining Fellows at the Art Institute of Chicago

Life Trustee on Board of Trustees of Fenwick High School, Oak Park, Illinois

Professional Association of SCUBA Diving Instructors

Union League of Chicago

Life Member of Zoological Society of Florida for the Miami Metrozoo

## MOTION PICTURE AND FILM APPEARANCES

**2002:**

**February 7: New York, New York.** Sutton 1 Theatre on East 57<sup>th</sup> Street. Mr. Brandt was featured in the documentary film, *What Happened*, which premiered at the New York International Independent Film and Video Festival. The film humorously depicted the rise and fall of the "dot-coms."

## **POLITICAL, LEGISLATIVE & CIVIC ENDEAVORS**

### **2016:**

- Member, United States Electoral College for 2016 Presidential Election, serving as an Elector from the State of Illinois

### **2016:**

- Chair, National Advisory Council for the University of California at Berkeley's Institute of Governmental Studies

### **2012:**

- Chair, Illinois Finance Authority (2-year Gubernatorial re-appointment)
- Member, Illinois Broadband Deployment Council (Gubernatorial re-appointment)

### **2011-2012:**

- National Campaign Finance Chairman for Congressional candidate (Ill. 8<sup>th</sup> Cong. Dist.) Tammy Duckworth

### **2010:**

- Chair, Illinois Finance Authority (2-year Gubernatorial re-appointment)
- Member, Illinois Broadband Deployment Council (Gubernatorial appointment)

### **2009:**

- National Campaign Finance Co-Chair for Congressional candidate (Ill. 5<sup>th</sup> Cong. Dist.) Mike Quigley

### **2008:**

- Chair, Illinois Finance Authority (2-year Gubernatorial appointment)
- Member, Loyola University Board of Trustees
- Delegate from the State of Illinois to the 2008 Democratic National Convention, August 25<sup>th</sup> – 28<sup>th</sup>, Denver, Colorado

### **2006:**

- Member, National Advisory Council for the University of California at Berkeley's Institute of Governmental Studies
- National Campaign Finance Chairman for Congressional candidate (Ill. 6<sup>th</sup> Cong. Dist.) Tammy Duckworth

### **2005:**

- Named as Replacement Manager by the State of Ohio to administer two rare coin funds which received \$50 million in investments from the State of Ohio's Bureau of Workers' Compensation

### **2002:**

- Member, Illinois Gubernatorial Transition Team
- Member, State of California's Business Delegation to Cuba, December 6<sup>th</sup> – 11<sup>th</sup>, promoting business, trade and friendship

## POLITICAL, LEGISLATIVE & CIVIC ENDEAVORS (Continued)

### **2000:**

- Platform Committee Member for the 2000 Democratic National Convention, August 14<sup>th</sup> – 17<sup>th</sup>, Los Angeles, California

### **1996:**

- National Finance Board Member, Clinton/Gore 1996 Presidential Campaign
- Vice-Chair, City of Chicago's "Chicago '96" Host Committee for the 1996 Democratic National Convention
- Delegate from the State of Florida to the 1996 Democratic National Convention, August 26<sup>th</sup> – 29<sup>th</sup>, Chicago, Illinois

### **1994:**

- Author of the provision within the Bankruptcy Reform Act of 1994 permitting the Election of Chapter 11 Trustees, thereafter included as Section 1104(b) of the United States Bankruptcy Code

### **1988 – 1989:**

- Member, Panel of Chapter 7 Trustees for the United States Bankruptcy Court for the Southern District of Florida

### **1983 – 2000:**

- Member, Panel of Chapter 7 Trustees for the United States Bankruptcy Court for the Northern District of Illinois

## LECTURES, SPEAKING ENGAGEMENTS & OTHER PANEL DISCUSSIONS

Mr. Brandt has delivered several hundred speeches and lectures on a broad range of topics dealing with the bankruptcy, reorganization and insolvency process, and, as well, has been interviewed on bankruptcy and reorganization issues by the Wall Street Journal, Chicago Tribune, Miami Herald, St. Petersburg Times, Florida Times Union, Business Week, New England Business, Miami Today, Successful Restructurings, and Crain's Chicago Business, among others. A few of Mr. Brandt's more notable presentations include:

### 2020:

**June 17: Webinar.** Panel Member, American Bar Association Business Law Section Webinar. Topic: "What Business Owners Need to Know about the Small Business Reorganization Act of 2019."

**April 14: Real-time online video presentation.** Panel Member, American College of Bankruptcy's Course on International Bankruptcy. Topic: "Corporate & Cross Border Insolvency in Japan & China (with a few words on Hong Kong and Singapore)."

**January 31: Poughkeepsie, New York.** Panel Member, Hudson Valley Bankruptcy Bar Association program. Topic: "Subchapter V: All You Need to Know about the New Small Business Reorganization Act of 2019 and its Implementing Rules."

**January 29: New York, New York.** Panel Member, Hudson Valley Bankruptcy Bar Association program. Topic: "Subchapter V: All You Need to Know about the New Small Business Reorganization Act of 2019 and its Implementing Rules."

### 2019:

**December 2: New York, New York.** Moderator, Beard Group Distressed Investing Annual Conference. Topic: "Global Perspective: Distressed Investing Opportunities in the U.S. and Emerging International Markets."

**November 15: Paris, France.** Moderator, ABI International Insolvency and Restructuring Symposium. Topic: "The Broad, Developing International Paradigm for Restructuring: The Latest on the American Perspective."

**November 7: New York, New York.** Moderator, American Bankruptcy Institute's Cross-Border Insolvency Conference. Topic: Cross-Border Update.

**October 25: New York, New York.** Discussion Leader, Institutional Investor Education Foundation Bankruptcy Litigation Roundtable. Topic: "Market Evidence in Valuation Disputes: Debt/Equity Trading as Indications of Solvency."

**June 18: Barcelona, Spain.** Panel Member, International Insolvency Institute's Annual Conference. Topic: "When in Rome - An Interactive Program on the Theory and Practice of Cross-Cultural Negotiation."

**May 22: New York, New York.** Panel Member, American Bankruptcy Institute's Annual New York City Bankruptcy Conference. Topic: "Cross Border Bankruptcy Issues."

**January 31: Columbus, Ohio.** Luncheon Speaker, Vorys, Sater, Seymour and Pease LLP's Annual Bankruptcy Subgroup Planning Retreat.

**2018:**

**November 26: New York, New York.** Panel Member, Beard Group Distressed Investing Annual Conference. Topic: Current domestic and international trends and developments.

**November 17: Hong Kong, People's Republic of China.** Panel Member, INSOL Hong Kong One-Day Seminar. Topic: "Cross-Border Insolvencies Involving Asia, The US and Relevant Offshore Jurisdictions: A Practical Look at EMAS and China Fishery."

**October 6: *Via Skype to New York, New York.*** Guest Lecturer, Joseph Sarachek's course on Turnaround Investing, NYU Stern Business School.

**May 24: New York, New York.** Panel Member, American Bankruptcy Institute's Annual New York City Bankruptcy Conference. Topic: "Cross Border Bankruptcy Issues."

**May 3: Cleveland, Ohio.** Luncheon Speaker, William J. O'Neill Great Lakes Regional Bankruptcy Institute, sponsored by Cleveland Bar Association. Topic: "The State of the Practice."

**February 13: New York, New York.** Panel Member, American College of Bankruptcy, Judge Allan L. Gropper's International Bankruptcy Course. Guest panel topic: "Corporate and Cross-Border Insolvency in Japan & China (with a few words on Hong Kong and Singapore)."

**2017:**

**November 27: New York, New York.** Speaker, Beard Distressed Investing Conference. Topic: municipal bonds.

**November 13: New York, New York.** Luncheon Speaker, AIRA Annual Plan of Reorganization Conference. Topic: "Globalization and the Restructuring Industry: We Ain't in Kansas Anymore."

**October 20: Dublin, Ireland.** Panel Member, American Bankruptcy Institute's Europe Conference. Topic: "America Now."

**October 18: London, England.** Speaker, Credit Strategy TRI Conference. Topic: brief speech introducing and explaining the topic for a panel addressing American style restructuring and distressed investing.

**May 18: New York, New York.** Panel Member, American Bankruptcy Institute's Annual New York City Bankruptcy Conference. Topic: "Liquidating in and out of Chapter 11."

**April 22: Washington, D.C.** Panel Moderator, American Bankruptcy Institute's Annual Spring Meeting. Topic: "The Potential for, and the Challenges of, Mediation in Cross-Border Insolvencies."

**April 20: Newton, Massachusetts.** Guest Lecturer, Boston College School of Law, Professor Ingrid Hillinger's Business Bankruptcy Course.

**April 6: New York, New York.** Keynote Address, Debtwire Investors Summit. Topic: Coming trends, including municipal bonds, cross-border insolvencies, and where the industry is headed.

**April 4: New York, New York.** Luncheon Speaker, M&A Restructuring & Distressed Investing 9<sup>th</sup> Annual Intelligence Forum. Topic: “Trump Era—Policies, Reforms and the Economy.”

**March 31: Baltimore, Maryland.** Panel Member, University of Maryland Francis King Carey School of Law *Journal of Business & Technology Law* Symposium on Cities that Cope. Topic: “Challenges Facing Our Cities.”

**March 23: Palm Beach, Florida.** Panel Member, M&A Distressed Investing Summit. Topic: “Keynote Conversation: Making American Great Again Through Turnaround.”

**March 10: Chicago, Illinois.** Keynote speaker, University of Chicago Booth School of Business CReDIT Conference. Topic: high-yield debt, restructuring and turnarounds.

**January 27: Newark, New Jersey.** Participant as Mentor in New York Institute of Credit Future Leaders’ “Meet Your Mentor” event.

## **2016:**

**December 8: New York, New York.** Keynote Address, Debtwire Emerging Markets Investors Summit. Topic: “Creditor Recoveries in Emerging Market Restructurings.”

**November 28: New York, New York.** Panel Member, Beard Group’s 23<sup>rd</sup> Annual Distressed Investing Conference. Topic: “Ethics in Today’s Tough Cases—Buddy Can You Spare a Dime (or Less)?”

**November 14: New York, New York.** Questioner, ABI Cross-Border Insolvency Program. Topic: “Restructuring a Nation – Jamaica,” asking questions of Senator the Honorable Mark Golding, Jamaican Minister of Justice.

**November 4: Chicago, Illinois.** Panel Member, Dykema Gossett PLLC’s 2016 Financial Industry Group Retreat. Topic: “Workout Hot Topics.”

**November 3: Orlando, Florida.** Panel Member, Turnaround Management Association Annual Meeting. Topic: “Higher Education: Private (for-profit) Post-Secondary Education Institutions.”

**October 6: New York, New York.** Participant, Institutional Investor Educational Foundation New York City Bankruptcy Litigation Roundtable. Topics: E&P Restructurings; Private Equity Sponsors in Chapter 11 Cases; Leveraged Buyouts.

**September 29: Washington, DC.** Participant, Federal Judicial Center Roundtable on Chapter 9 Bankruptcy to produce a case management guide for Chapter 9 cases. Topic: The case management and legal challenges associated with Chapter 9 filings.

**August 19: Cincinnati, Ohio.** Great Debates participant, Midwest Regional Bankruptcy Seminar. Topic: “Resolved: You should not be permitted to assert your claim against me. I’m New Jim. Go see Old Jim.”

**August 18: Cincinnati, Ohio.** Panel Member, Midwest Regional Bankruptcy Seminar. Topic: “Plan Issues—Support Agreements, Injunctions, Releases and Competing Plans.”

**August 18: Cincinnati, Ohio.** Panel Member, Midwest Regional Bankruptcy Seminar. Topic: Conclusions on Small and Medium-Sized Enterprises from the American Bankruptcy Institute’s Commission to Study the Reform of Chapter 11.

**June 30: Chicago, Illinois.** Panel Member, International Exchange of Experience in Insolvency Annual Conference. Topic: “Municipal Insolvencies: A Comparison of Different Systems.”

**May 12: New York, New York.** Panel Member, American Bankruptcy Institute’s Annual New York City Bankruptcy Conference. Topic: “Flashpoints for Intercreditor Disputes.”

**April 28: Frankfurt, Germany.** Panel Member, Handelsblatt Annual Restructuring Conference. Topic: What Germany Can Learn from the Current US Restructuring Industry.

**April 7: Chicago, Illinois.** Panel Member, Commercial Law League of America National Convention. Topic: “To Amend or Not: Debating the Pros and Cons of Proposed Revisions to Chapter 11.”

**March 21: Marina Del Ray, California.** Panel member, Credit Research Foundation’s Credit & Accounts Receivable Open Forum. Topic: “Unlocking a Financially Distressed Customer’s Balance Sheet: Mining for Hidden Assets and Liabilities.”

**January 22: Denver, Colorado.** Panel Member, American Bankruptcy Institute’s Rocky Mountain Bankruptcy Conference. Topic: Final Report and Recommendations of the American Bankruptcy Institute’s Commission to Study the Reform of Chapter 11.

## **2015:**

**November 30: New York, New York.** Panel Member, Beard Group’s 22<sup>nd</sup> Annual Distressed Investing Conference. Topic: Law Firm Insolvencies.

**November 17: Chicago, Illinois.** Panel Member, Chicago Bar Association Restructuring Committee Seminar. Topic: Final Report and Recommendations of the American Bankruptcy Institute’s Commission to Study the Reform of Chapter 11.

**October 30: New York, New York.** Discussion Leader, Institutional Investor Educational Foundation Bankruptcy Litigation Roundtable. Topic: “Is the Constitutionally Protected Pension a Thing of the Past?”

**October 23: Madrid, Spain.** Panel Member, American Bankruptcy Institute International Insolvency & Restructuring Symposium. Topic: Final Report and Recommendations of the American Bankruptcy Institute’s Commission to Study the Reform of Chapter 11.

**July 14: New York, New York.** Speaker, meeting of the Baker Hostetler bankruptcy, restructuring and creditors' rights group. Topic: Final Report and Recommendations of the American Bankruptcy Institute's Commission to Study the Reform of Chapter 11.

**July 8: Webinar.** Panel Member, American Bankruptcy Institute webinar. Topic: "Ethics: Chapter 11 Commission Recommendations on Professional Fees and Expenses."

**May 15: Napa, California.** Panel Member, California Bankruptcy Forum's Annual Conference. Topic: "Aging Like a Fine Wine? – BAPCPA 10 Years Later."

**May 14: New York, New York.** Panel Member, American Bankruptcy Institute's 17<sup>th</sup> Annual New York Bankruptcy Conference. Topic: "'Governed by New York Law'? Considering the Impact of New York State Law in Bankruptcy Matters."

**May 10: Bonita Springs, Florida.** Panel member, Bankruptcy Bar Association of the Southern District of Florida's Annual Retreat. Topic: The Final Report and Recommendations of the American Bankruptcy Institute's Commission to Study the Reform of Chapter 11.

**April 19: Washington, D.C.** Panel Member, American Bankruptcy Institute's Annual Spring Meeting. Topic: Report on the fees and costs portion of the Final Report and Recommendations of the American Bankruptcy Institute's Commission to Study the Reform of Chapter 11.

**March 31: New York, New York.** Panel Member, 4<sup>th</sup> Annual New York Institute of Credit/Commercial Finance Association Event. Topic: "What ABL Lenders Should Know about the ABI Chapter 11 Reform Commission Report."

**February 27: Las Vegas, Nevada.** Panel Moderator, American Bankruptcy Institute and Association of Insolvency & Restructuring Advisors' VALCON 2015 Conference. Topic: The Final Report and Recommendations of the American Bankruptcy Institute's Commission to Study the Reform of Chapter 11.

**January 29: San Francisco, California.** Panel member, Bay Area Bankruptcy Forum's January Meeting. Topic: "Cities in Distress: Is Chapter 9 the Best Vehicle for Saving Cities and Providing Needed Governmental Services?"

## **2014:**

**December 10: Webinar.** Panel member discussing the Final Report and Recommendations of the American Bankruptcy Institute's Commission to Study the Reform of Chapter 11.

**December 1: New York, New York.** Panel Member, Beard Group's 21<sup>st</sup> Annual Distressed Investing Conference. Topic: "Municipal Debt Restructuring."

**November 18: Newton, Massachusetts.** Guest Lecturer, Boston College School of Law, Professor Ingrid Hillinger's Business Bankruptcy Course.

**September 19: Chicago, Illinois.** Luncheon Speaker, Chicago Club. Topic: "Chicago and Illinois Are Not the Next Detroit, and Here's Why."

**August 22: Cincinnati, Ohio.** Great Debates participant, Midwest Regional Bankruptcy Seminar. Topic: “Law Firm Insolvency.”

**August 21: Cincinnati, Ohio.** Panel Member, Midwest Regional Bankruptcy Seminar. Topic: “Chapter 9 Municipal Restructuring.”

**August 16: Wailea, Hawaii.** Panel Member, American Bankruptcy Institute’s Fourth Hawaii Bankruptcy Workshop. Topic: “Report on ABI Commission to Study the Reform of Chapter 11.”

**June 5: New York, New York.** Co-Panel Leader, Institutional Investor Educational Foundation Bankruptcy Litigation Roundtable. Topic: “Update on Detroit and State and Municipal Bankruptcies.”

**May 20: Cleveland, Ohio.** Luncheon Keynote Speaker, William J. O’Neill Great Lakes Regional Bankruptcy Institute, sponsored by Cleveland Bar Association. Topic: “The Outlook for the Restructuring and Insolvency Industry in the Coming Years.”

**May 3: Scottsdale, Arizona.** Speaker (via telephonic connection), Barnes & Thornburg Partners’ Retreat, meeting of Capital Partners of the Finance, Insolvency and Restructuring Department. Topic: The Future of the Industry.

**April 15: Newton, Massachusetts.** Guest Lecturer, Boston College School of Law, Professor Ingrid Hillinger’s Business Bankruptcy Course.

**April 12: Napa, California.** Panel Member, Northern District of California Judicial Conference. Topic: “Cities in Distress: Is Chapter 9 the Best Vehicle for Saving Cities and Providing Needed Governmental Services?”

**January 30: New York, New York.** Panel Member, NYIC & AIRA Joint Annual Bankruptcy & Restructuring Event. Topic: “Special Bankruptcy Cases.”

## **2013:**

**December 6: New York, New York.** Roundtable Participant, Institutional Investor Educational Foundation Global Shareholder Activism Conference. Topic: “Detroit: Is It a Show Coming to Your Town?”

**October 9: Boston, Massachusetts.** Panel Member, International Bar Association Annual Conference; Insolvency, Restructuring and Creditors’ Rights Section presentation. Topic: “The Debtor in the Mirror: The Insolvency of Law Firms.”

**October 4: Birmingham, Alabama.** Panel Member, 24<sup>th</sup> Annual Bankruptcy Law Seminar presented by the Cumberland School of Law, Samford University. Topic: “Bankruptcy and Law Firm Economics: Lessons for Practitioners from the Recent Law Firm Liquidation and Reorganization Cases.”

**September 26: Santa Barbara, California.** Keynote Speaker, Opal Financial Group Investment Trends Summit. Topic: “Municipal Bonds in an Era of Growing Municipal Distress: What is the Real Exposure?”

**July 16: Chicago, Illinois.** Panel Member, Bloomberg Businessweek Chicago Thought Leadership Breakfast. Topic: “Global Risk Management and Foreign Direct Investment – Partners in Growth.”

**July 13: Newport, Rhode Island.** Panel Member, American Bankruptcy Institute’s Northeast Bankruptcy Conference. Topic: “The Cause and Effect of Municipal Insolvency and the Limits of Chapter 9.”

**June 6: Chicago, Illinois.** Panel Member, American Institute of Restructuring Advisors’ Annual Bankruptcy and Restructuring Conference. Topic: “Where is the Industry Going?”

**June 5: New York, New York.** Participant, Institutional Investor Educational Foundation New York Bankruptcy Litigation Roundtable.

**April 11: Webinar.** Co-Presenter in Beard Group Webinar on Municipal and Corporate Pensions. Topic: Municipal Pensions.

**April 3: Chicago, Illinois.** Presentation to University of Chicago Law School Corporate Lab. Topic: General Health of the Legal Profession.

**March 22: Los Angeles, California.** Panel Member, American Bankruptcy Institute’s Bankruptcy Battleground West conference. Topic: “Law Firm Insolvencies from Finley to Dewey: What Have We Learned?”

## **2012:**

**November 28: Chicago, Illinois.** Panel Member, meeting of the Chicago Bar Association Bankruptcy Committee. Topic: The ABI Chapter 11 Reform Commission.

**November 26: New York, New York.** Panel Member, Renaissance American Management and Beard Group’s 18<sup>th</sup> Annual Distressed Investing Conference. Topic: “Municipal Debt Restructuring.”

**November 9: Austin, Texas.** Panel Member, University of Texas School of Law’s 31<sup>st</sup> Annual Jay Westbrook Bankruptcy Conference. Topic: Law firm insolvencies.

**October 27: San Diego, California.** Contestant in “Bankruptcy Bingo,” National Conference of Bankruptcy Judges. Topic: Recent case law.

**October 26: San Diego, California.** Panel Member, National Conference of Bankruptcy Judges/American Bankruptcy Institute Joint Roundtable. Topic: Developments in fiduciary law.

**October 18: San Francisco, California.** Panel Member, The Bond Buyer’s California Public Finance Conference. Topic: “Dealing with Distress: Finding the Political Will for Restructuring.”

**September 21: Berkeley, California.** Panel Member, University of California Institute of Governmental Studies, Development Specialists, Inc. and Stone & Youngberg’s program on California’s Government Fiscal Crisis: Prospects for Pension Reform and Deficit Reduction in the Golden State. Topic: “The Politics and Principles of Restructuring.”

**August 16: Cincinnati, Ohio.** Panel Member, Midwest Regional Bankruptcy Seminar. Topic: “Litigation Trusts.”

**August 16: Cincinnati, Ohio.** Speaker, Midwest Regional Bankruptcy Seminar. Topic: “American Municipalities on the Brink: A Current Discussion of the Situation and Relevance of Chapter 9.”

**June 15: Chicago, Illinois.** Speaker, meeting of The Participating Group. Topics: municipal insolvency and the related defaults of municipal bonds; law firm insolvencies; and current politics.

**June 7: Chicago, Illinois.** Panel Member, Bloomberg State & Municipal Finance Conference. Topic: “Illinois: Treading Water.”

**April 26: Newton, Massachusetts.** Guest Lecturer, Boston College School of Law, Professor Ingrid Hillinger’s Business Bankruptcy Course.

**March 1: San Francisco, California.** Organizer, Bay Area Bankruptcy Forum March Meeting. Topic: “A Civilized, Diplomatic Discussion about Venue: Pending Venue Legislation & Its Possible Impact.”

**February 13: Austin, Texas.** Panel Member, Bond Buyer 16<sup>th</sup> Annual Texas Public Finance Conference. Topic: “The Politics of Restructuring.”

**January 27: Philadelphia, Pennsylvania.** Panel Member, Stevens & Lee Griffin and DSI Civic’s Conference on Financial Stress in Governments: The Issues, Challenges & Politics of Moving Forward. Topic: “The Politics of Restructuring.”

**January 27: Philadelphia, Pennsylvania.** Panel Member, Stevens & Lee Griffin and DSI Civic’s Conference on Financial Stress in Governments: The Issues, Challenges & Politics of Moving Forward. Topic: “Lessons Learned from Act 47: A Report from the Front.”

**January 24: New York, New York.** Panel Member, New York TMA Altman Luncheon. Topic: “The Corporate & Sovereign Credit Market Outlook for 2012.”

## **2011:**

**November 28: New York, New York.** Panel Member, Renaissance American Management and Beard Group’s 18<sup>th</sup> Annual Distressed Investing Conference. Topic: “Sovereign and US Municipal Debt Restructuring Roundtable.”

**November 18: Austin, Texas.** Speaker, University of Texas School of Law’s 30<sup>th</sup> Annual Jay Westbrook Bankruptcy Conference. Topic: “Municipalities in Distress.”

**November 14: New York, New York.** Panel Member, Association of Insolvency & Restructuring Advisors New York’s Advanced Plan of Reorganization Conference. Topic: “Industry Forecast.”

**November 8: Chicago, Illinois.** Speaker, University of Chicago Business School Alumni's CEO Roundtable. Topic: "What the State is Doing to Enhance Economic Development and How to Benefit from It."

**November 1: Dubai, UAE.** Panel Member, International Bar Association Annual Conference; Insolvency, Restructuring and Creditors' Rights Section presentation. Topic: "Buying and Selling Distressed Commercial Real Estate Assets – Issues Relating to Hotels, Office Buildings and Other Commercial Properties."

**October 3: Tempe, Arizona.** Panel Member, National Food and HBC Manufacturers Credit Group's Conference. Topic: "Bankruptcy Best Practices."

**September 15: Carlsbad, California.** Panel Member, The Bond Buyer's California Public Finance Conference. Topic: "The Politics of Restructuring."

**September 9: Las Vegas, Nevada.** Panel Member, American Bankruptcy Institute's Southwest Conference. Topic: "The Economic Outlook: Are We In an Economic Bathtub?"

**August 16: Chicago, Illinois.** Speaker, NACM's North American Paper & Plastics Industry Credit Group Conference. Topic: "Current Economic Trends and the Impact of These Trends on Business."

**July 25: Chicago, Illinois.** Panel Member, Civic Federation and Governmental Research Association's GRA Policy Conference. Topic: "Is the Municipal Bankruptcy Threat Real? The Multi-Billion Dollar Question."

**June 16: Chicago, Illinois.** Panel Member, Global M&A Network's Distressed M&A Intelligence Forum. Topic: "Budgets, Municipal Debt and Restructurings."

**May 17: Cleveland Ohio.** Luncheon Keynote Speaker, William J. O'Neill Great Lakes Regional Bankruptcy Institute, sponsored by Cleveland Bar Association. Topic: "Legislative Developments in Congress and the State Legislatures."

**May 17: Cleveland, Ohio.** Panel Member, William J. O'Neill Great Lakes Regional Bankruptcy Institute, sponsored by Cleveland Bar Association. Topic: "Broken Promises: Municipal Bankruptcies."

**May 16: Cincinnati, Ohio.** Speaker, TACR Members' Breakfast. Topic: "Where is the Restructuring Business Headed?"

**May 6: New York, New York.** Panel Member, American Bankruptcy Institute's New York Bankruptcy Conference. Topic: "Municipal and Other State Agency Restructurings."

**April 1: National Harbor, Maryland.** Panel Member, American Bankruptcy Institute's Annual Spring Meeting. Topic: "Where Will the Work Be?"

**March 22: New York City, New York:** Panel Member, Bloomberg State & Municipal Finance Briefing. Topic: "Going Private, Raising Cash & Selling off Public Assets."

**March 7: Palm Beach, Florida.** Moderator, M&A Advisors 5<sup>th</sup> Annual Turnaround Awards and Distressed Investing Summit. Topic: “Municipal Government Restructuring.”

**February 24: Las Vegas, Nevada.** Roundtable Member, American Bankruptcy Institute and Association of Insolvency & Restructuring Advisors’ VALCON 2011 Conference. Topic: “Navigating Municipal Restructurings: The New Frontier.”

**2010:**

**November 18: New York, New York.** Panel Member, National Association of Insurance Commissioners’ hearing on bond ratings. Topic: “Municipal Insolvencies and Bonds.”

**November 11: San Francisco, California.** Speaker, CalCPA 2010 Bankruptcy Conference. Topic: “Major Trends in Bankruptcy.”

**October 1: Las Vegas, Nevada.** Panel Member, State Capital Group’s 2010 Annual Meeting. Topic: “Prepackaged Bankruptcy Proceedings.”

**September 20: Chicago, Illinois.** Panel Member, American College of Bankruptcy’s 7<sup>th</sup> Circuit Education Program. Topic: “Municipal Bankruptcies and Chapter 9 of the Bankruptcy Code.”

**September 13: New York, New York.** Panel Member, Distressed Debt Conference. Topic: “Acquiring Assets out of Bankruptcy.”

**June 12: San Diego, California.** Panel Member, Association of Insolvency and Restructuring Advisors’ 26<sup>th</sup> Annual National Conference. Topic: “Fiduciary Duties for Officers and Directors of Troubled Companies.”

**May 14: Chicago, Illinois.** Speaker, US Law Firm Group’s Bankruptcy and Creditors’ Rights Group Spring Meeting. Topic: “Receiverships.”

**May 13: Cleveland, Ohio.** Speaker, William J. O’Neill Great Lakes Regional Bankruptcy Institute, sponsored by Cleveland Bar Association. Topic: “The Legislative Response.”

**May 12: Cleveland, Ohio.** Speaker, William J. O’Neill Great Lakes Regional Bankruptcy Institute, sponsored by Cleveland Bar Association. Topic: “The Future of Chapter 11.”

**April 30: National Harbor, Maryland.** Panel Moderator, American Bankruptcy Institute’s Annual Spring Meeting. Topic: “Dealing with the Varied Role of the Government in Bankruptcy: Creditor, Lender, U.S. Trustee, PBGC, FDIC, SEC, IRS.”

**April 28: Newton, Massachusetts.** Guest Lecturer, Boston College School of Law, Professor Ingrid Hillinger’s Business Bankruptcy Course.

**April 24: Denver, Colorado.** Panel Member, American Bar Association’s Business Law Section Spring Meeting. Topic: “Legislative Attempts to Heal an Ailing Healthcare System – Take 2 Aspirin and Call Us.”

**April 7: San Francisco, California.** Panel Member, Bay Area Bankruptcy Forum April Meeting. Topic: “Strategic Considerations: Bankruptcy or Non-bankruptcy Remedies.”

**February 20: Miami Beach, Florida.** Panel Member, American College of Bankruptcy’s 7<sup>th</sup> and 11<sup>th</sup> Circuit Winter Retreat Weekend. Topic: “The Life or Death of Chapter 11.”

**2009:**

**December 9: Chicago, Illinois.** Panel Member, Chicago Bar Association’s Hon. Robert E. Ginsberg CLE Series on Bankruptcy: Bankruptcy Sales and Automotive Supplier Cases. Topic: “Not Your Father’s Sale:: Cutting Edge Issues in Bankruptcy Sales – Section 363 Sales Labor and Employment Issues.”

**November 11: Washington, D.C.** Panel Member, American Bankruptcy Institute’s Legislative Symposium: Chapter 11 at the Crossroads: Does Reorganization Need Reform? A Symposium on the Past, Present and Future of U.S. Corporate Restructuring. Topic: “The 1978 Code Reconsidered: Strengths, Weaknesses and the Impact of Amendments to the Original Vision of U.S. Restructuring.”

**November 6: Los Angeles, California.** Speaker, CalCPA Education Foundation’s Bankruptcy Conference. Topic: “Turnaround Consulting and Restructuring.”

**November 5: Chicago, Illinois.** Speaker, Renaissance American Management & Beard Group’s Tenth Annual Healthcare Transactions Conference. Topic: “The State of the Healthcare Bond Market.”

**October 23: Chicago, Illinois.** Speaker, Law Seminars International One-Day Seminar on Wind and Solar Project Development and Permitting. Topic: “State Efforts to Support Renewables.”

**October 19: Las Vegas, Nevada.** Panel Member, CLLA’s The Honorable Frank W. Kroger 24<sup>th</sup> Annual Current Developments in Hot & Emerging Areas program, being held at the National Conference of Bankruptcy Judges. Topic: “A Phoenix Rising: The Rebirth of Chapter 11.”

**September 23: Chicago, Illinois.** Speaker, National Association of Health and Educational Facilities Financing Spring Conference. Topic: “Welcome and Opening Remarks.”

**August 18: Law Seminars International Telebriefing.** Panel Member. Topic: “S.B. 1906: Financing Renewable Energy Projects in Illinois – Practical Implications of the New Law.”

**June 8: Chicago, Illinois.** Speaker, Renaissance American Management & Beard Group’s Tenth Annual Conference on Corporate Reorganizations, CLE Ethics Hour.

**May 5: Chicago, Illinois.** Speaker, InsideCounsel Annual SuperConference. Topic: “When Bad Things Happen to Good Companies: A Bankruptcy and Restructuring Roadmap for the General Counsel.”

**April 28: Cleveland, Ohio.** Speaker, William J. O’Neill Great Lakes Regional Bankruptcy Institute, sponsored by Cleveland Bar Association. Topic: “Recent Failures of Financial Institutions.”

**April 28: Cleveland, Ohio.** Speaker, William J. O'Neill Great Lakes Regional Bankruptcy Institute, sponsored by Cleveland Bar Association. Topic: "What's New on the Hill?: Legislative Efforts to Address the Ongoing Crisis."

**April 21: San Francisco, California.** Panel Member, Bay Area Bankruptcy Forum April Meeting. Topic: "Deepening Insolvency."

**April 2: National Harbor, Maryland.** Panel Moderator for Plenary Panel, American Bankruptcy Institute's Annual Spring Meeting. Topic: "The Government-Managed Economy: Is Anything Working?"

## **2008:**

**November 21: Newton, Massachusetts.** Guest Lecturer, Boston College School of Law, Professor Ingrid Hillinger's Business Bankruptcy Course.

**November 14: New York, New York.** Speaker, Commercial Law League of America's 88<sup>th</sup> New York Meeting. Topic: "Understanding Receiverships."

**September 15: Chicago, Illinois.** Panel Member, Information Management Network's Managing, Redeveloping & Acquiring Distressed Retail and Shopping Center Real Estate Symposium. Topic: "Turnaround Strategies: Repurposing; Retenancing; Refurbishing."

**June 19: Chicago, Illinois.** Speaker, Renaissance American Management & Beard Group's Ninth Annual Conference on Corporate Reorganizations, CLE Ethics Hour.

**April 17: Newton, Massachusetts.** Guest Lecturer, Boston College School of Law, Professor Ingrid Hillinger's Business Bankruptcy Course.

**March 12: Chicago, Illinois.** Panel Member, Schiff Hardin Teach-In. Topic: "363 Sales."

## **2007:**

**November 19: Cincinnati, Ohio.** Speaker, Tri-state Association for Corporate Renewal luncheon meeting. Topic: "Public Sector Failure, Private Sector Skills: The State of Ohio Coin Scandal."

**November 9: New York City, New York.** Mock Trial Witness, Commercial Law League of America's 87<sup>th</sup> New York Meeting. Topic: "Bankruptcy Rule 2019 and Multiple Creditor Representation: The Perils of Non-Disclosure."

**October 12: Rolling Meadows, Illinois.** Speaker, National Association of Credit Management (NACM) Midwest Conference. Topic: "Where Is the Insolvency Business Going in the New Century?"

**May 18 – May 20: Napa Valley, California.** Educational Program Co-Chair, California Bankruptcy Forum.

**April 27: Chicago, Illinois.** Speaker, Arnstein & Lehr Spring Partners Meeting. Topic: "Current Market Trends and Their Impact on Clients."

**April 27: Cleveland, Ohio.** Panel Member, William J. O'Neill Great Lakes Regional Bankruptcy Institute, sponsored by Cleveland Bar Association. Topic: "Alternatives to Bankruptcy: Workouts, Receiverships, Assignments for the Benefit of Creditors, Foreclosures, Deeds in Lieu: What's In Your Wallet?"

**April 26: Newton, Massachusetts.** Guest Lecturer, Boston College School of Law, Professor Ingrid Hillinger's Business Bankruptcy Course. Topic: "New Developments."

**April 13: Washington, D.C.** Panel Moderator for Plenary Panel, American Bankruptcy Institute's Annual Spring Meeting. Topic: "And Now for Something Completely Different?: A Roundtable on Bankruptcy, Labor and Credit Issues and the New Congress."

**February 16: Amelia Island, Florida.** Panel Member, American Bar Association Section of Litigation's Committee on Corporate Counsel Seminar. Topic: "Deepening Insolvency – Contours of a New Tort."

## **2006:**

**December 4: New York, New York.** Featured Speaker, meeting of Edwards Angell Palmer Dodge Insurance and Reinsurance Department.

**September 8: Las Vegas, Nevada.** Panel Member, American Bankruptcy Institute's Southwest Bankruptcy Conference and associated Complex Financial Restructuring Program. Topic: "Where Will the Business Come From?"

**June 22: Chicago, Illinois.** Panel Moderator, Renaissance American Management & Beard Group's Ninth Annual Conference on Corporate Reorganizations, CLE Ethics Hour.

**April 28: Chicago, Illinois.** Panel Member, Commercial Law League of America Midwest Region's 76<sup>th</sup> Chicago Meeting. Topic: "A Lesson on the ABCs (Assignments for the Benefit of Creditors): A Discussion on How They Work and Why They Are a Better Alternative to Chapter 11."

**April 21: Washington, D.C.** Panel Member, American Bankruptcy Institute's Annual Spring Meeting plenary session. Topic: "Can the Problems Facing U.S. Manufacturers be Fixed?"

**April 7: Boston, Massachusetts.** Panel Member, American College of Bankruptcy First Circuit Fellows Educational Program. Topic: "Reorganizations: Then and Now."

**March 10: Los Angeles, California.** Panel Member, American Bankruptcy Institute's Bankruptcy Battleground West conference. Topic: "The New Face of American Reorganization and Restructuring."

**February 4: Honolulu, Hawaii.** Panel Moderator, DSI's 2006 Mid-Winter Aloha Weekend conference. Topic: "Second Annual Review of the Present Status and Future Prospects for the Restructuring Industry."

**February 3: Honolulu, Hawaii.** Speaker, Hawaii State Bar Association Bankruptcy Law Section's Chapter 11 Seminar. Topic: "Chapter 11 Bankruptcy Reform."

**January 28: Ft. Lauderdale, Florida.** Panel Member, TAGLAW Southeast Regional Meeting. Topic: “Doing Business with Restructuring Professionals.”

**2005:**

**November 18: San Francisco, California.** Panel Member, Meeting of the Northern California Chapter of the Turnaround Management Association. Topic: “Bankruptcy Abuse and Reform Act of 2005.”

**September 29: San Francisco, California.** Panel Member, Association of Insolvency and Restructuring Advisors’ 2005 West Coast Corporate Restructuring Conference: Current Trends and Issues Facing Corporate Restructuring Professionals. Topic: “Real Estate Industry Analysis.”

**August 12: Cincinnati, Ohio.** Panel Member, Midwest Regional Bankruptcy Seminar. Topic: “Asset Protection Trusts.”

**August 12: Cincinnati, Ohio.** Panel Member, Midwest Regional Bankruptcy Seminar. Topic: “Deepening Insolvency & Changing Fiduciary Responsibilities.”

**August 11: Cincinnati, Ohio.** Panel Member, Midwest Regional Bankruptcy Seminar. Topic: “Cross Border Insolvency Proceedings.”

**July 15 and 16: Brewster, Massachusetts.** Speaker, American Bankruptcy Institute’s Northeast Bankruptcy Conference. Topic: “The Business of Workouts & Reorganizations.”

**June 24: Chicago, Illinois.** Panel Moderator, Renaissance American Management & Beard Group’s Eighth Annual Conference on Corporate Reorganizations, CLE Ethics Hour. Topic: “Effects of the New Bankruptcy Code on Corporate Governance.”

**May 11: American Bankruptcy Institute National Telephonic Audioconference.** Panel Moderator, Best of ABI Bankruptcy Battleground West 2005. Topic: “Deepening Insolvency Issues.”

**May 10: San Francisco, California.** Panel Member, Bar Association of San Francisco Commercial Law and Bankruptcy Section’s seminar. Topic: “The Bankruptcy Reform Act: How We Got it and What We Are Doing With It.”

**April 7: Chicago, Illinois.** Luncheon Speaker, DePaul University College of Law Business and Commercial Law Journal Symposium in conjunction with the Commercial Law League of America Midwest Region’s 75<sup>th</sup> Chicago Meeting. Topic: “New Industry Developments.”

**April 5: New York, New York.** Panel Member, The Deal’s Private Equity Symposium. Topic: “Financing Outlook: The Two-Edge Sword of Cheap Debt.”

**March 4: Los Angeles, California.** Panel Moderator, American Bankruptcy Institute’s Bankruptcy Battleground West conference. Topic: “Deepening Insolvency Issues.”

**February 5: Honolulu, Hawaii.** Panel Moderator, DSI's 2005 Mid-Winter Aloha Weekend conference. Topic: "The Changing Nature of the Insolvency Business and the International Restructuring Paradigm: Where is the Industry Headed?"

**2004:**

**December 10: Cleveland, Ohio.** Speaker, Cleveland Bar Association Bankruptcy and Commercial Law Section's Alternatives to Bankruptcy Seminar. Topic: "Assignments for the Benefit of Creditors: What Are They? Where Are They in Use? Do They Work? Current Legislative Initiatives."

**December 10: Cleveland, Ohio.** Luncheon Speaker, Cleveland Bar Association Bankruptcy and Commercial Law Section's Alternatives to Bankruptcy Seminar. Topic: "The Changing Nature Of The Insolvency Arena: It Ain't Just About Bankruptcy Court Anymore – And Wait'll You See What We're Going To Do With Insurance Insolvencies."

**December 3: Scottsdale, Arizona.** Panel Member, American Bankruptcy Institute's Winter Leadership Conference. Topic: "The Third Way: Federal Receivership as a Creditor Option."

**November 16: New York, New York.** Panel Member, American Conference Institute's conference on Legal and Strategic Guide to Insurance Insolvency: Overcoming Business, Legal and Regulatory Hurdles. Topic: "Revising the Insolvency Process."

**September 20: New York, New York.** Panel Member, American Bankruptcy Institute's Investment Banking & Restructuring Conference. Topic: "What is Going on Out There: Analysis of the current environment and when and why the next distress cycle will occur."

**June 25: Kauai, Hawaii.** Panel Member, American Bankruptcy Institute's Hawaii Bankruptcy Workshop. Topic: "Developments in Corporate Bankruptcy after Enron and Worldcom."

**June 4: Toronto, Canada.** Dinner Speaker, Annual Retreat hosted by the Ontario Bar Association Insolvency Committee, the Commercial List User's Committee and the Ontario Association of Insolvency and Restructuring Professionals. Topic: "Lessons for Canadian Restructuring and Turnaround Professionals."

**April 15: Chicago, Illinois.** Luncheon Speaker, DePaul University College of Law Business and Commercial Law Journal Symposium on Emerging Trends in Commercial Law: Surviving Tomorrow's Challenges, in conjunction with the Commercial Law League of America Midwest Region's 74<sup>th</sup> Chicago Meeting. Topic: "Challenges of the New Insolvency Paradigm."

**March 5: Los Angeles, California.** Panel Member, American Bankruptcy Institute's Bankruptcy Battleground West conference. Topic: "New Developments."

**February 26: Tampa, Florida.** Speaker, Florida Bar Business Section's Conference on Alternatives to Bankruptcy. Topic: "Receiverships – Real Estate, Corporate, Governmental/Federal Receiverships."

**February 26: Tampa, Florida.** Panel Member, Florida Bar Business Law Section's Conference on Alternatives to Bankruptcy. Topic: "Comparison of Strategies and Hypothetical Problem Analysis."

**January 30: Princeton, New Jersey.** Speaker, Eastern District of Pennsylvania Bankruptcy Conference's Fifteenth Annual Forum. Topic: "Remarks on the Changing Nature of the International Insolvency Business."

**2003:**

**September 10: Cincinnati, Ohio.** Speaker, Meeting of the Greater Cincinnati Chamber of Commerce's Association for Corporate Growth. Topic: "Fun & Games: Sarbanes-Oxley and Restructuring."

**September 8: Boston, Massachusetts.** Panel Member, LexisNexis Corporate Governance Symposium. Topic: "Bankruptcy Issues."

**August 22: Cincinnati, Ohio.** Panel Member, Midwest Regional Bankruptcy Seminar. Topic: "Creditor Remedies: Alternatives and Strategies."

**August 21: Cincinnati, Ohio.** Panel Member, Midwest Regional Bankruptcy Seminar. Topic: "The Role of the Financial Advisor."

**June 27: New York, New York.** Guest Lecturer, Building Turnarounds that Last course at Columbia Business School. Topic: "The Role of the CRO, the Engagement Letter and Other Corporate Governance Issues."

**June 19: Chicago, Illinois.** Panel Member, the Renaissance American Management & Beard Group's Sixth Annual Conference on Corporate Reorganizations, Ethics/Corporate Governance Panel.

**June 3: San Francisco, California.** Speaker, Meeting of the Bay Area Bankruptcy Forum. Topic: "The Sarbanes-Oxley Act and the Role of the SEC in Public Company Bankruptcies."

**May 23: San Antonio, Texas.** Speaker, Advanced Business Bankruptcy Conference for the State Bar of Texas. Topic: "Workouts: Some Thoughts on Their Changing Nature."

**May 16: Rancho Los Palmas, California.** Panel Moderator, California Bankruptcy Forum's Sarbanes-Oxley Panel. Topic: "Thou Shalt Not Steal, Lie or Covet."

**April 8: San Francisco, California.** Keynote Luncheon Speaker, Meeting of the Bar Association of San Francisco's Bankruptcy and Commercial Law Section. Topic: "The Changing Nature Of Our Business: Are You Comfortable With Where We're Going And Can You See The Destination?"

**April 5: Los Angeles, California.** Panel Member, American Bar Association's Business Law Section Mid Year Spring Meeting, Business Bankruptcy Committee Program. Topic: "Anatomy of a Workout."

**March 7: Beverly Hills, California.** Panel Member, American Bankruptcy Institute's Eleventh Annual Bankruptcy Battleground West. Topic: "Sarbanes-Oxley Act Issues."

**February 27: New York, New York.** Panel Member, First Annual Turnaround Management & Corporate Restructuring Summit, presented by Institutional Investor Seminars. Topic: "Efficiencies of Turnarounds."

**February 19: New York, New York.** Speaker, Strategic Research Institute's Second Annual Corporate Restructuring and High Yield Debt Conference: Crisis at Maturity. Topic: "Case Study: A Status Report on Leading Asbestos Cases."

**February 18: New York, New York.** Panel Moderator, Strategic Research Institute's Second Annual Corporate Restructuring and High Yield Debt Conference: Crisis at Maturity. Topic: "Preserving Value: Strategic Communications as a Tool for Business Recovery."

**February 6: Las Vegas, Nevada.** Speaker, Conference on Valuation of Assets in Bankruptcy, presented by the William S. Boyd School of Law, University of Nevada, Las Vegas. Topic: "Valuation at the Confirmation Hearing."

**January 31 and February 1: Denver, Colorado.** Panel Member, American Bankruptcy Institute's Eighth Annual Rocky Mountain Bankruptcy Conference. Topic: "Director and Officer Issues: New Theories of Liability."

**January 8: Tampa, Florida.** Panel Member, International Council of Shopping Centers' 2003 Florida Retail Leasing Symposium. Topic: "Current Bankruptcy Issues Affecting Retail Tenants."

## **2002:**

**December 4: Chicago, Illinois.** Panel Member, Strategic Research Institute's Fourth Annual Distressed Debt Investing Forum. Topic: "An Overview of the Next Wave of Bankruptcies."

**November 22: Nashville, Tennessee.** Panel Member, Mid-South Commercial Law Institute's 23<sup>rd</sup> Annual Seminar: Workouts, Mediation and Recent Developments. Topic: "Anatomy of a Workout."

**October 29: Miami, Florida.** Speaker, Meeting of the Bankruptcy Bar Association of the Southern District of Florida. Topic: "Prospective Bankruptcy Legislation and Current Trends in the Business."

**October 25: Colorado Springs, Colorado.** Panel Member, Turnaround Management Association's Annual Conference. Topic: "Corporate Governance Issues in a Turnaround."

**October 3: Chicago, Illinois.** Keynote Speaker, Commercial Law League's Opening Breakfast at the 76<sup>th</sup> Annual Meeting of the National Conference of Bankruptcy Judges. Topic: "Political Ramifications Behind the Bankruptcy Legislation and Why It Did or Did Not Become Law."

**September 13 and 15: Las Vegas, Nevada.** Panel Member, American Bankruptcy Institute's Tenth Annual Southwest Bankruptcy Conference. Topic: "Spotting the Downward Spiral."

**July 12 and 13: Cape Cod, Massachusetts.** Panel Member, American Bankruptcy Institute's Ninth Annual Northeast Bankruptcy Conference. Topic: "Workouts, Then and Now."

**June 21: Chicago, Illinois.** Speaker, the Renaissance American Management & Beard Group's Fifth Annual Conference on Corporate Reorganizations. Topic: "Corporate Governance Issues."

**May 14: Chicago, Illinois.** Speaker, University of Chicago Graduate School of Business CEO Roundtable. Topic: “Managing Turnarounds.”

**May 6: Chicago, Illinois.** Panel Member, Seventh Circuit Bar Association’s Annual Meeting. Topic: “Hot and Emerging Topics.”

**April 19: Washington, D.C.** Panel Member, American Bankruptcy Institute’s Annual Spring Meeting. Topic: “Controlling Costs in Chapter 11: The Latest on Fees and the Use of Fee Auditors.”

**April 10: San Francisco, California.** Panel Member, Meeting of the Bay Area Bankruptcy Forum. Topic: “What Professionals and Management Want and What They Can Get.”

**March 13: Cincinnati, Ohio.** Speaker, Meeting of the Cincinnati Association for Corporate Growth. Topic: “The Changing Model of Reorganizations and Restructurings in This Challenging Time.”

**March 8: Los Angeles, California.** Panel Member, American Bankruptcy Institute’s Tenth Annual Bankruptcy Battleground West. Topic: “Directors and Officers in the Legal Crosshairs: Exploring the Apparent Continuing Evolution of Both Responsibility and Culpability.”

**January 25: New York, New York.** Panel Member, Strategic Research Institute’s Conference on Corporate Restructuring and High Yield Debt: Crisis at Maturity. Topic: “Asset Sales.”

## **2001:**

**December 19: Miami, Florida.** Panel Member, Meeting of the Association for Corporate Growth, South Florida Chapter, Miami-Dade Subchapter. Topic: “The Trials and Tribulations of a Troubled Company.”

**December 5: Atlanta, Georgia.** Panel Member, Meeting of the United States Trustees. Topic: “The Financial Market and Trends Affecting Chapter 11.”

**December 4: Chicago, Illinois.** Speaker, SHALVA’s 15<sup>th</sup> Anniversary Unity Dinner. Topic: “Miracles.”

**November 15: Dallas, Texas.** Speaker, Joint Meeting of the Turnaround Management Association and the in the Current Economic Climate – “A ‘Big Picture’ Review.”

**October 23: Cambridge, Massachusetts.** Panel Member, Harvard University’s John F. Kennedy School of Government Institute of Politics. Topic: “Money and Politics.”

**June 29 and July 1: Maui, Hawaii.** Panel Member, American Bankruptcy Institute’s Hawaii Bankruptcy Workshop. Topic: “Workouts: Looking for Firm Footing on the Slippery Slope.”

**May 18: Monterey, California.** Panel Member, California Bankruptcy Forum’s 13<sup>th</sup> Annual Conference. Topic: “Recent Developments.”

**April 20: Washington, D.C.** Panel Member, American Bankruptcy Institute’s Annual Spring Meeting. Topic: “The Unthinkable? Professional Service Firm Bankruptcies – Risks and Prospects.”

**April 17: Chicago, Illinois.** Speaker, Meeting of the Association for Corporate Growth, Chicago Chapter. Topic: “Views from a Turnaround Professional on Changing Opportunities in a Changing Economy.”

**April 3: Cambridge, Massachusetts.** Panel Member, Harvard University Business School’s Turnaround Symposium. Topic: “Leading the Turnaround.”

**January 8 and 9: Beijing, People’s Republic of China.** Panel Member, Conference on Business Reorganization and Commercial Bank Assets Preservation, presented by a consortium of Chinese banks. Topic: “The Workout Specialist’s Role in the Reorganization Process.”

**2000:**

**December 7: Cleveland, Ohio.** Speaker, Cleveland Bar Association’s 2000 William J. O’Neill Bankruptcy Institute.

**December 1: Scottsdale, Arizona.** Panel Member, American Bankruptcy Institute’s Winter Leadership Conference. Topic: “Claims Trading: Has It Changed the World of Bankruptcy Forever?”

**November 5: Baltimore, Maryland.** Panel Member, Turnaround Management Association’s Annual Conference. Topic: “Fiduciary Responsibilities of Professionals in Insolvencies.”

**October 18: Boston, Massachusetts.** Panel Member, Meeting of the American Bar Association Business Law Section, Committee on Business Bankruptcy, Subcommittee on Trustees and Examiners, in conjunction with the 74<sup>th</sup> Annual Meeting of the National Conference of Bankruptcy Judges. Topic: “Contested Elections of Chapter 11 Trustees.”

**September 22 and 23: Las Vegas, Nevada.** Panel Member, American Bankruptcy Institute's Eighth Annual Southwest Bankruptcy Conference. Topic: “Lender’s Perspective on Pre- and Post-Petition Workouts.”

**July 15: Newport, Rhode Island.** Panel Member, Mock Trial in the American Bankruptcy Institute's Seventh Annual Northeast Bankruptcy Conference. Topic: “Motion to Appoint Trustee.”

**June 21: San Antonio, Texas.** Panel Member, United States Trustee Program's Tri-Regional Seminar for Regions 5, 6 and 7. Topic: “Venue Issues.”

**June 8: Miami, Florida.** Panel Member, Florida Receivers Forum Seminar. Topic: “Florida Receiverships: Making Order Out of Chaos.”

**May 16: New York, New York.** Panel Member, American Conference Institute's D&O Liability Conference. Topic: “Going Broke: Director and Officer Responsibility and Risk During Bankruptcy.”

**April 29: Washington, D.C.** Panel Member, American Bankruptcy Institute’s Annual Spring Meeting. Topic: “Use of Turnaround Consultants in Workout/Underperforming Situations.”

**April 11: San Francisco, California.** Speaker, Meeting of the Commercial Law and Bankruptcy Section of the Bar Association of San Francisco. Topic: “Responding to the Coming Trends.”

**April 4: Cleveland, Ohio.** Speaker, Meeting of the Northern Ohio Chapter of Robert Morris Associates. Topic: “Turnaround Management.”

**March 3: Scottsdale, Arizona.** Keynote Speaker, Commercial Law League of America's 1<sup>st</sup> Annual Winter Conference. Topic: “Deciphering the Coming Trends, Restructurings, Turnarounds and Workouts Looming on the Horizon.”

**January 13: Evansville, Indiana.** Speaker, Meeting of the River Valley Chapter of Robert Morris Associates.

**January 12: Chicago, Illinois.** Panel Member, Young Lawyers Section of the Chicago Bar Association's Seminar on Bankruptcy: Accounting and Turnaround Management. Topic: “How to Identify Operational and Financial Problems and Their Solutions.”

**1999:**

**December 14: Chicago, Illinois.** Speaker, Meeting of the Chicago Bar Association's Bankruptcy & Reorganization Committee. Topic: “Election of Trustees in Bankruptcy Cases.”

**November 18: Cincinnati, Ohio.** Speaker, Meeting of the Greater Cincinnati/Northern Kentucky Chapter of Robert Morris Associations. Topic: “New Perspectives on Credit Evaluations and Decisions in Real Time: Responding to the Imperatives of Decision Making in the Changing Workout and Restructuring Industry.”

**November 9: Dallas, Texas.** Panel Member on two separate panels for Patton Bogg's Seminar on Preparing for the Next Economic Downturn. Topic: “Warning Signs on the Horizon (or Whatever Goes Up Eventually Comes Down)” and “Benefiting from Downturn Opportunities – Methods for Taking Advantage of the Next Downturn.”

**October 21: Boston, Massachusetts.** Keynote Speaker, Massachusetts Continuing Legal Education Bankruptcy Conference. Topic: “Restructurings, Turnarounds and Bankruptcies in the New Millennium: Are We All Going to Have to Get Real Jobs?”

**October 4: New Orleans, Louisiana.** Speaker, Robert Morris Associates' Annual Conference of Lending and Credit Risk Management. Topic: “Timing the Wave: Responding to the Rapid Evolution in the Nature of Workouts and Restructurings.”

**September 28: Chicago, Illinois.** Panel Member, the Renaissance American Management & Beard Group's Second Annual Conference on Corporate Reorganizations. Topic: “Case Study: Mercury Finance.”

**September 15: Buffalo, New York.** Panel Member, Joint meeting of the Upstate New York Turnaround Management Association and the Buffalo Chapter of Robert Morris Associates. Topic: “Use of Turnaround Consultants in Workout/Underperforming Situations.”

**June 8: Chicago, Illinois.** Speaker, Meeting of the Chicago Bar Association's Bankruptcy & Reorganization Committee. Topic: “Bill Brandt, Live and Unplugged.”

**May 7: Cincinnati, Ohio.** Speaker, Ohio Valley Chapter of Robert Morris Associates' Spring Meeting. Topic: "Issues with Troubled Companies."

**April 26: San Francisco, California.** Panel Member, Renaissance American Management & Beard Group's Bankruptcy Sales and Acquisitions Conference. Topic: "The CLE Ethics Hour: Avoiding Conflicts/Avoiding Suits for Disgorgement."

**April 21: Chicago, Illinois.** Panel Member, Association of Legal Administrators' 28<sup>th</sup> Annual Educational Conference and Exposition. Topic: "Law Firm Management Techniques: How to Keep Your Firm Out of Trouble."

**April 16: Washington, D.C.** Panel Member, American Bankruptcy Institute's Annual Spring Meeting. Topic: "Up Close with Top Crisis Managers: Remarks on the Changing Nature of Corporate Restructurings and Turnarounds."

**March 19: Los Angeles, California.** Panel Member, American Bankruptcy Institute's Seventh Annual Bankruptcy Battleground West. Topic: "Thoughts on the Practical Realities of Administering Cases where Federal Communication Licenses are an Issue."

**February 2: Columbus, Ohio.** Speaker, Central Ohio Chapter of Robert Morris Associates' Winter Program. Topic: "Issues with Troubled Companies."

## **1998:**

**November 9: Las Vegas, Nevada.** Panel Member, Second Annual Subprime Consumer Finance, Asset-Based Securitization & Servicing Forum Conference. Topic: "Succeeding in an Increasingly Competitive Subprime Market: The Strategy Roundtable for a Successful '99 and Beyond."

**October 17: Williams Island, Florida.** Speaker, Berger Davis & Sugerman's Annual Law Firm Planning Retreat. Topic: "Enhancing Client Services."

**September 18 and 19: Santa Fe, New Mexico.** Panel Member, American Bankruptcy Institute's Sixth Annual Southwest Bankruptcy Conference. Topic: "Financial Issues in Chapter 11 Cases."

**September 15: New York, New York.** Panel Member, International Business Communications' Sixth Annual Conference on Distressed Securities. Topic: "Bankruptcy Business Acquisition Strategies."

**September 9: Chicago, Illinois.** Speaker, Meeting of the National Investor Relations Institute, Chicago Chapter. Topic: "A Presentation on Companies That Have Experienced Financial Difficulties."

**June 12: Chicago, Illinois.** Keynote Speaker, National Automotive Finance Association's Annual Non-Prime Auto Lending Conference. Topic: "Coming Back from the Covenant Violation: A Blueprint for Corporate Turnaround Situations and Growing with Restrictive Debt Financing."

**June 11: Chicago, Illinois.** Keynote Speaker, Renaissance American Conferences & Beard Group's First Annual Conference on Corporate Reorganizations. Topic: "Avoiding Pitfalls in Successful Turnarounds and Workouts."

**April 6: Chicago, Illinois.** Panel Member, Institute for International Research's Conference on Auto Financing in the Age of Consolidation. Topic: "Working Our Way Back to Financial Health."

**March 20: Los Angeles, California.** Panel Member, American Bankruptcy Institute's Sixth Annual Bankruptcy Battleground West. Topic: "Remembering Who the Client Is – Effective Representation of Business Debtor Clients."

**January 30: Scottsdale, Arizona.** Panel Member, Association of Insolvency Accountants' "Rightsizing Conference." Topic: "The Mercury Finance Story: This is More Like a Barge than a Cabin Cruiser – You Can't Turn It on a Dime."

#### **1997:**

**October 28: Chicago, Illinois.** Speaker, Meeting of the Chicago Chapter of Robert Morris Associates. Topic: "This Year's Turnaround Situations."

**October 21: Boston, Massachusetts.** Speaker, Meeting of the Turnaround Management Association of New England. Topic: "Thoughts on the Convergence (or Collision) of Bankruptcy and Non-Bankruptcy Law from the Workout/Turnaround Perspective."

**October 17: Philadelphia, Pennsylvania.** Panel Member, American Bar Association Business Law Section, Committee on Business Bankruptcy, Subcommittee on Bankruptcy's Meeting on Aspects of Business Transactions, in conjunction with the 71<sup>st</sup> Annual Meeting of the National Conference of Bankruptcy Judges. Topic: "And Now for Something Slightly Different: Federal Receiverships as an Alternative to Bankruptcy Proceedings."

**May 16: Washington, D.C.** Panel Member, American Bankruptcy Institute's Annual Spring Meeting. Topic: "Keep it Quiet and Cheap: The Fine Art of Out-of-Court Workouts and Liquidations."

**April 26: Victoria, Canada.** Speaker, Vancouver/Seattle Insolvency Group's Sixth Annual Conference. Topic: "Current Developments and Hot Trends in the Bankruptcy Biz."

**April 8: Chicago, Illinois.** Panel Member, Meeting of the Chicago Bar Association Bankruptcy and Reorganization Committee. Topic: "Future of Bankruptcy."

**March 21: Los Angeles, California.** Panel Member, American Bankruptcy Institute's Fifth Annual Bankruptcy Battleground West. Topic: "Winning the Battle for Ownership: Claims Trading and Corporate Governance Issues."

**February 20: Dayton, Ohio.** Speaker, Robert Morris Association Regional Seminar. Topic: "Review of the Current Bankruptcy Scene and Related Legislative Developments."

**January 28: Tampa, Florida.** Panel Member, Meeting of the Tampa Bay Bankruptcy Bar Association. Topic: “Asset Sales in Bankruptcy.”

**1996:**

**December 5 and 6: Cleveland, Ohio.** Speaker, Cleveland Bar Association's 1996 William J. O'Neill Bankruptcy Institute. Topic: “Some Thoughts on the Convergence (or Collision) of Bankruptcy and Non-Bankruptcy Law from the Workout/Turnaround Perspective.”

**August 9: Harbor Springs, Michigan.** Panel Member, Eighth Annual Federal Bar Association's Bankruptcy Section Seminar. Topic: “Keeping the Ship Afloat – Duties and Responsibilities of Debtors-In-Possession, Creditors' Committees and their Counsel After Filing and Before Chapter 11 Plan Confirmation.”

**May 2: Columbus, Ohio.** Panel Member, Columbus Bar Association's Bankruptcy Law Institute. Topic: “Pre-Packaged Plans and Distressed Sales.”

**March 7: Cleveland, Ohio.** Speaker, Meeting of the Cleveland Chapter of the Turnaround Management Association. Topic: “Where Does Responsibility/Liability Stop for Accountants, Attorneys and Turnaround Professionals?”

**February 8 through 10: Denver, Colorado.** Panel Member, American Bankruptcy Institute's First Annual Rocky Mountain Bankruptcy Conference. Topic: “A Review of Asset Sale Mechanisms for the Resolution of Insolvencies Outside Bankruptcy Court.”

**January 19: Phoenix, Arizona.** Panel Member, Twelfth Annual Conference of the Association of Insolvency Accountants. Topic: “I Was Thinkin' Along Those Lines Anyhow, or How the Specter of Bankruptcy Proceedings Caused Me to Embrace the Consensual Workout Process.”

**January 18: Phoenix, Arizona.** Panel Member, American Bankruptcy Institute's Bankruptcy Reform Study Project, presented to the Twelfth Annual Conference of the Association of Insolvency Accountants. Topic: “How Consensual Workouts are Shaped by Business Bankruptcy.”

**1995:**

**October 31: New Orleans, Louisiana.** Panel Member, National Conference of Bankruptcy Judges, Use and Disposition of Property Subcommittee. Topic: “Trustee Elections: Organized Mayhem Under the New Amendments? Politics, Campaigning, Disqualification. A Practical Guide into the Fray.”

**September 14 and 15: Cincinnati, Ohio.** Panel Member on two separate panels, 1995 Annual Midwest Regional Bankruptcy Seminar. Topics: “Some Thoughts on the Dilemmas of Retention Facing Non-Lawyers and Non-Accounting Professionals,” and “Democratizing Chapter 11's: The Election of Trustees Under the Reform Act.”

**September 13: San Antonio, Texas.** Speaker, “Reimer Week 1995.” Topic: “Better, Faster Results in Workouts and Liquidations.”

**August 5: La Jolla, California.** Speaker, Annual Summer Meeting of the Dental Manufacturers of America, Inc.

**July 20 through 23: North Falmouth, Massachusetts.** Speaker, American Bankruptcy Institute's 1995 Northeast Bankruptcy Conference. Topic: "Financial Restructuring."

**June 1: Orlando, Florida.** Speaker, National Association of Credit Management's National Annual Convention. Topic: "Selecting a Chapter 11 Trustee: Actual Cases Tell the Story."

**May 5: Washington, D.C.** Panel Member, Annual American Bankruptcy Institute's Spring Meeting, Special Program on the Bankruptcy Review Commission's Agenda. Topic: "Emphasis Being on 'Facilitator.'"

**March 25: San Antonio, Texas.** Panel Member, American Bar Association Business Law Section's Spring Meeting, Chapter 11 Bankruptcy Courts Subcommittee. Topic: "The Bankruptcy Court System in 1995: Is It in Need of Major Reform or Minor Refinements? A View from the Bench, the United States Trustee's Office, and a Bankruptcy Business Consultant."

**March 6: Crystal City, Virginia.** Speaker, National Association of Credit Managers' Legislative and Critical Issues Conference. Topic: "Tips for Selecting a Trustee."

**March 3: Tucson, Arizona.** Panel Member, American Bar Association, Insurance Coverage Litigation Committee, Insolvency Subcommittee's Annual Meeting. Topic: "Special Issues Involving Bankrupt Insureds in Insurance Coverage Litigation."

**February 21: Los Angeles, California.** Panel Member, Turnaround Management Association Southwest Chapter's February 1995 Program. Topic: "So You Wanna Be A Trustee – Creditors Elections of Chapter 11 Trustees under the Bankruptcy Reform Act of 1994."

**February 15: Miami, Florida.** Speaker, South Florida Secured Lenders Group.

#### **1994:**

**December 14: Chicago, Illinois.** Speaker, Meeting of the Chicago Bar Association's Financial Institutions Committee.

**October 5: Oak Brook, Illinois.** Speaker, Annual Meeting of the Illinois Bankers Association. Topic: "Committee Lending Practices: Closing and Enforcing the Loan."

**September 30: Cincinnati, Ohio.** Panel Member, 1994 Annual Midwest Regional Bankruptcy Seminar. Topic: "Commercial Bankruptcy: Chapter 11 Operations – Operation of the Business and Crisis Management."

**September 28: Charlotte, North Carolina.** Speaker, Meeting of the Carolinas Chapter of the Turnaround Management Association.

**August 13: Paradise Island, Nassau.** Keynote Address, Dental Manufacturers of American 62<sup>nd</sup> Annual Summer Meeting. Topic: “The Impact of Pending Healthcare Legislation on Bankruptcies in the Healthcare Field.”

**May 26: Chicago, Illinois.** Panel Member, Joint Meeting of the American Bar Association and the Chicago Chapter of the Federal Bar Association. Topic: “Critical Issues in Chapter 11 Bankruptcies – Keeping Control: Pre-Petition Planning.”

**May 25: Chicago, Illinois.** Meeting of the Chicago Bar Association’s Real Property Law Committee. Topic: “What if the Builder of Your Client’s New Home Files Bankruptcy?”

**May 4: Chicago, Illinois.** Speaker, Chicago Bar Association Seminar. Topic: “New Construction: Residential Real Estate Contracts – What if the Builder Goes Bankrupt?”

**April 29: Washington, D.C.** Moderator and Discussion Leader, 1994 Annual Spring Meeting of the American Bankruptcy Institute, Symposium on the Role of Government in Bankruptcy.

**April 28: Washington, D.C.** Panel Member, American Bankruptcy Institute’s Law Review Roundtable Discussion. Topic: “What Constitutes a Success in Chapter 11?”

**April 26: Miami, Florida.** Speaker, Monthly meeting of the Economic Society of South Florida.

**April 14: Miami, Florida.** Speaker, South Florida Regional Resource Development Grantsmanship Program Seminar. Topic: “Relationships Between Community Development and Resource Development.”

**April 8: Chicago, Illinois.** Speaker, 64<sup>th</sup> Annual Meeting of the Commercial Law League of America’s Midwestern District Regional Members’ Association. Topic: “It’s *More* Than the Economy, Stupid: The Challenge of Bankruptcy Reform.”

**March 1: Chicago, Illinois.** Speaker, Chicago Bar Association’s Young Lawyers Section, Bankruptcy Committee. Topic: “Workouts Outside of the Bankruptcy Court.”

**February 25: St. Louis, Missouri.** Keynote Speaker, Washington University Interdisciplinary Conference on Bankruptcy and Insolvency Theory. Topic: “It’s *More* than the Economy, Stupid: Lessons Learned in the Turnaround Business About Social Costs, Public Interests, and the Challenge of Bankruptcy Reform.”

**February 22: St. Louis, Missouri.** Speaker, Saint Louis University Law School’s Monthly Corporate Roundtable Luncheon.

## **1993:**

**November 3: East Lansing, Michigan.** Speaker, Robert Morris Associates 1993 National Fall Study Conference.

**October 21: Chicago, Illinois.** Panel Member, Executive Enterprise, Inc.’s 14<sup>th</sup> Workouts and Insolvencies Conference. Topic: “Early Warning Signs.”

**June 3: San Francisco, California.** Panel Member, Executive Enterprise, Inc.'s Real Estate Workouts and Insolvencies Conference. Topic: "Trends and Recent Developments: Reviewing Alternative Solution Vehicles."

**May 20: Chicago, Illinois.** Panel Member, Executive Enterprise, Inc.'s Real Estate Workouts and Insolvencies Conference. Topic: "Trends and Recent Developments: Reviewing Alternative Solution Vehicles."

**May 13: New York, New York.** Panel Member, Executive Enterprise, Inc.'s Real Estate Workouts and Insolvencies Conference. Topic: "Trends and Recent Developments: Reviewing Alternative Solution Vehicles."

**May 7: Columbus, Ohio.** Speaker, 1993 Columbus Bar Association's Bankruptcy Law Institute. Topic: "Alternatives to Bankruptcy."

**April 22: Chicago, Illinois.** Speaker, Banking Law Institute and Bank Lending Institute Program. Topic: "Workouts and Bankruptcy: Recognizing and Dealing with Loan Defaults in a Consensual Manner."

**March 18: Grand Rapids, Michigan.** Speaker, Meeting of the Federal Bar Association of Western Michigan, Bankruptcy Section Steering Committee.

#### **1992:**

**December 8: Rosemont, Illinois.** Speaker, Illinois Certified Public Accountants Society and Foundation's 1992 ABC Fall Forum Bankruptcy Conference. Topic: "Alternatives to Bankruptcy: Bulk Sale Transfers, Assignments for the Benefit of Creditors, State Court Receiverships, Federal Equity Receivers, Compositions of Creditors, and Acquisitions of Troubles Companies."

**October 29: Chicago, Illinois.** Speaker, Banking Law Institute and Bank Lending Institute Program. Topic: "Workouts and Bankruptcy: Recognizing and Dealing with Loan Defaults in a Consensual Manner."

**October 22: Chicago, Illinois.** Speaker, Associated Accounting Firms International's 24<sup>th</sup> Annual Tax Seminar. Topic: "Bankruptcy and Debt Restructuring."

**September 25: Cincinnati, Ohio.** Panel Member, 1992 Annual Midwest Regional Bankruptcy Seminar. Topic: "Staying Alive: The Art of Insolvency Practice and Business/Asset Valuation and/or Transfer Outside the Friendly Confines of the Bankruptcy Court."

**July 9: Indianapolis, Indiana.** Speaker, Indiana Continuing Legal Education Forum. Topic: "The Trustee's Administration in the Out-of-Court Bankruptcy."

**June 25: Quebec City, Canada.** Speaker, 1992 Annual Convention of the Florida Institute of Certified Public Accountants. Topic: "Alternative Dispute Resolution: Mediation."

**April 3: Cincinnati, Ohio.** Speaker, Northern Kentucky Bar Association and Chase College of Law Joint Seminar on Business in the Sour Economy. Topic: "Negotiating Accounts Payable and the Bank – The Workout."

**March 4: Naples, Florida.** Speaker, National Association of Printers & Lithographers' Top Management Conference. Topic: "Turning Around a Troubled Company: The Need for Turnaround Management."

**1991:**

**November 18: Chicago, Illinois.** Speaker, Monthly Meeting of the North Side Bankers Association. Topic: "Management of Troubled Businesses."

**November 7: New York, New York.** Panel Member, Infocast Incorporated's Seminar on Resolving the Non-Performing Loan. Topic: "Evaluating the Workout Situation: Business Issues and Options."

**November 4: Chicago, Illinois.** Panel Member, Infocast Incorporated's Seminar on Resolving the Non-Performing Loan. Topic: "Evaluating the Workout Situation: Business Issues and Options."

**October 20 through 23: Palm Desert, California.** Speaker, Certified Public Accountants Associates, Inc.'s 1991 Annual Meeting. Topic: "Bankruptcy and Debt Restructuring."

**October 17: Los Angeles, California.** Panel Member, Infocast Incorporated's Seminar on Resolving the Non-Performing Loan. Topic: "Evaluating the Workout Situation: Business Issues and Options."

**August 8 and 9: Cincinnati, Ohio.** Speaker, 1991 Annual Midwest Regional Bankruptcy Seminar. Topic: "Evaluating the Workout Situation: Crisis Management."

**June 14: Chicago, Illinois.** Speaker, Meeting of the Turnaround Management Association, Chicago/Midwest Chapter. Topic: "Alternatives to the Bankruptcy Court."

**April 20: Miami, Florida.** Speaker, Florida Institute of Certified Public Accountants' Annual Pot-Tax Season Sunshine Seminar. Topic: "Analyzing Workout, Bankruptcy and Insolvency Situations" Issues, Strategies and Options."

**January 29: Portland, Maine.** Speaker, Industrial Energy Consumer Group's Sixth Annual Conference. Topic: "Energy and Other Issues Affecting Maine's Ability to Compete."

**1990:**

**November 30: Tampa, Florida.** Speaker, Tampa Bay Bankruptcy Bar Association Meeting. Topic: "Managing the Workout."

**November 29: Los Angeles, California.** Panel Member, Infocast Incorporated's Seminar on Resolving the Non-Performing Loan. Topic: "Evaluating the Workout Situation: Business Issues and Options."

**November 15: Chicago, Illinois.** Panel Member, Infocast Incorporated's Seminar on Resolving the Non-Performing Loan. Topic: "Evaluating the Workout Situation: Business Issues and Options."

**November 13: New York, New York.** Panel Member, Infocast Incorporated's Seminar on Resolving the Non-Performing Loan. Topic: "Evaluating the Workout Situation: Business Issues and Options."

**September 27: Chicago, Illinois.** Panel Member, First National Bank of Chicago's Asset Management Department Professional Enhancement Day. Topic: "Know the Player: A Case Study."

**September 10 and 11: Las Vegas, Nevada.** Speaker, Certified Public Accountants Associates, Inc.'s 1990 Law Firms Seminar. Topic: "A Practical Guide to Bankruptcy & Insolvency."

**September 6: Orlando, Florida.** Speaker, Florida Institute of Certified public Accountants' 1990 Annual Accounting Show. Topic: "The Certified Public Accountant's Role in Litigation Support Services During Bankruptcy."

**June 4: Boston, Massachusetts.** Speaker, Infocast Incorporated's Seminar on Resolving the Non-Performing Loan. Topic: "Evaluating the Workout Situation: Business Issues and Options."

**April 11 through 14: Chicago, Illinois.** Speaker, 1990 Midwest Sociological Meeting, Law and Society Session. Topic: "Bankruptcy: The Road to Salvation? Myth and Reality."

**March 14: Boston, Massachusetts.** Panel Member, Sixth Annual New England Bankruptcy Law Conference '90. Topic: "Changing Debtor – Creditor Balance."

**March 1: Chicago, Illinois.** Speaker, Jenner & Block Law Firm's Periodic Transaction Group Seminar. Topic: "Workouts and Reorganizations in the Era of Failing LBOs."

#### **1989:**

**December 8: Palm Beach, Florida.** Speaker, American Institute of Certified Public Accountants' 1989 Conference on the Certified Public Accountant's Role in Litigation Support Services. Topic: "Bankruptcy."

**October 27: Chicago, Illinois.** Speaker, American Institute of Certified Public Accountants' 1989 Conference on the Certified Public Accountant's Role in Litigation Support Services. Topic: "Bankruptcy."

**October 6: Chicago, Illinois.** Speaker, Illinois Certified Public Accountants Foundation's 1989 Show on Midwest Accounting & Business Management. Topic: "Bankruptcy and Assignments."

**July 11: Boston, Massachusetts.** Speaker, American Institute of Certified Public Accountants' 1989 Conference on the Certified Public Accountant's Role in Litigation Support Services. Topic: "Bankruptcy."

**May 12: San Francisco, California.** Speaker, American Institute of Certified Public Accountants' 1989 Conference on the Certified Public Accountant's Role in Litigation Support Services. Topic: "Bankruptcy."

#### **1988:**

**November 4: Columbus, Ohio.** Speaker, Ohio State University College of Law's Conference on the Case Study of an Acquisition and Working Capital Loan. Topic: "Addressing the Issue of Management – The Control and/or Consultant Agenda."

**August 18: Chicago, Illinois.** Speaker, 1988 Midwest Accounting Show. Topic: “Bankruptcies & Insolvencies: A Practical Guide.”

**1987:**

**April 30: Chicago, Illinois.** Speaker, Joint ABC Forum Meeting on Bankruptcy: Disaster or Opportunity, presented by the Illinois Certified Public Accountants Society, the Chicago Chapter of Robert Morris Associates, and the Chicago-Midwest Credit Management Association. Topic: “Chapter 11 and Its Alternatives for the Crippled Company.”

**1984:**

**September 25: Chicago, Illinois.** Dinner speaker, Chicago Chapter of Robert Morris Associates. Topic: “It’s Still a Loan after Chapter 11.”

**1982:**

**April 9: Des Moines, Iowa.** Panel Member, Midwest Sociological Society’s 46<sup>th</sup> Annual Meeting. Topic: “The Sociological Job Market.”

**1981:**

**April 10: Louisville, Kentucky.** Speaker, Southern Sociological Society’s 1981 Annual Meeting. Topic: “Sociology for Whom?”

**April 9: Minneapolis, Minnesota.** Speaker, Midwest Sociological Society’s 1981 Annual Convention, Law and Social Change session. Topic: “Easin’ On Down the Road: Some Social Aspects of the Continuing Evolution of the Bankruptcy Act.”

**1980:**

**October 25: Chicago, Illinois.** Speaker, Illinois Sociological Association’s 1990 Annual Meeting, Law and Social Change. Topic: “Being Busted and Knowing It: Bankruptcy and the Redefinition of the ‘Business’ Self.”

**1979:**

**October 27: Springfield, Illinois.** Panel Member, Illinois Sociological Association’s 1979 Annual Meeting. Topic: “Law and Society.”

**1978:**

**October 28: Chicago, Illinois.** Panel Member, Illinois Sociological Association’s 1978 Annual Meeting. Topic: “Law and Society.”

**August 18: Uppsala, Sweden.** Speaker, International Sociological Association's IX World Congress of Sociology, Urban Residential Patterns: Collective Planning and Individual Response session. Topic: "Community Resurgence Through Economic Revitalization."

**August 14: Uppsala, Sweden.** Speaker, International Sociological Association's IX World Congress of Sociology, Planners, Managers and Entrepreneurs session. Topic: "The Sociologist as Planner, Manager and Entrepreneur."

**1977:**

**October 28: Charleston, Illinois.** Speaker, Illinois Sociological Association's 1977 Annual Meeting, Coming Decentralization of Urban Areas – Issues, Problems and Prospects session. Topic: "How Are You Going to Keep Them Down in the City After They've Seen the Farm: The Movement Toward Urban Decentralization."

**October 28: Charleston, Illinois.** Participant, Illinois Sociological Association's 1977 Annual Meeting Presidential Plenary Session. Topic: "Some Examples of Current Sociology at the University of Chicago."

**1976:**

**October 22: Chicago, Illinois.** Panel Member, Illinois Sociological Association's 1976 Annual Meeting. Topic: "The Community College: Who Attends the Community College and Why."

**1974:**

**August 20: Toronto, Canada.** Speaker, International Sociological Association's VIII World Congress of Sociological, Internal Migration: Industrial and Post-Industrial Societies session. Topic: "Migration and the American New Town: An Analysis of Patterns of In-Migration to New Communities."

**April 5: Omaha, Nebraska.** Speaker, Midwest Sociological Society's 38<sup>th</sup> Annual Meeting, Demography, Migration & Labor Force Issues session. Topic: "Labor Force Participation in New Communities: A Proposed Approach to New Techniques of Management."

## PUBLICATIONS

“Forum Shopping on a Global Scale.” *Commercial Law World Magazine* 33, no. 3 (July/August/September 2019): 20-22.

Co-Authored with Geoffrey L. Berman. “ABI Commission Update: Report on Avoiding Powers.” *ABI Journal* 34, no. 2 (February 2015): 10-11, 74.

Co-Authored with Andrew M. Troop. “Healthcare Financing Trends: What Do They Foreshadow?” *ABI Journal* 33, no. 11 (November 2014): 18-19, 69-70.

“Understanding of Muni Bond Market Is Essential for Municipal Restructurings.” Turnaround Management Association’s *Journal of Corporate Renewal* 27, no. 5 (June 2014): 20-22.

Co-authored with James A. Chatz and Catherine E. Vance. “Distressed Real Estate: Can Possible Tax Advantages Be As Simple As ABC?” *UrbanLand* 68, no. 7 (July 2009).

“A Man for All Seasons: Bill Brandt.” Receivership Professional Profile in the California Receivers Forum *Receivership News*, Issue 25 (Summer 2007): 13-15.

Co-authored with R. Brian Calvert, Clare Pierce and Catherine E. Vance. “Due Diligence.” In *Bankruptcy Business Acquisitions*, 2<sup>nd</sup> ed., edited by Richard Tilton, 15-1 – 15-44. Alexandria, VA: American Bankruptcy Institute, 2006.

Co-authored with Catherine E. Vance. “Deepening Insolvency and the United Kingdom’s Wrongful Trading Statute: A Comparative Discussion.” *Debt* 21, no. 2 (March/April 2006): 22-24.

Co-authored with Catherine E. Vance. “A Proposed Response to International Insurance Insolvencies.” *Financier Worldwide Supplements’ Global Restructuring & Insolvency Review -- Overcoming Corporate Crisis: Turnaround Management & Corporate Renewal*, 2004, 27-28.

Co-authored with Catherine E. Vance. “Managing the Future of Insurance Insolvency.” *Institutional Investors Journals’ Turnaround Management—A Guide to Corporate Restructuring*, Spring 2004, 118-123.

“Remember When – Recollections of a Time When Aggressive Accounting, Special Purpose Vehicles, Asset-Light Companies and Executive Stock Options Were Positive Attributes.” Transcript of Roundtable Discussion moderated by Mr. Robin Phelan, reported in *American Bankruptcy Institute Law Review* 11, no. 1 (Spring 2003): 1-46.

“Landlords Should Exhibit Flexibility, Avoid Bankruptcy Court Headaches.” *Florida Real Estate Journal* 11, no. 1 (16-30 April 2003): 20-21.

“A View from the Turnaround Trench.” *Directors & Boards*, Summer 2002, 86-88.

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“Six Things to Do if You Hear from a Whistle-Blower.” *Corporate Board Member* 5, no. 4 (May/June 2002): 10.

“The Zone of Insolvency: Four Rules for Living for Directors and Officers.” Institutional Investors Journals’ *Turnaround Management – A Guide to Corporate Restructuring*, Spring 2002, 111-114.

“What Constitutes a Success in Chapter 11?” ranscript of Roundtable Discussion moderated by the Hon. Leif M. Clark, reported in *American Bankruptcy Institute Law Review* 2, no. 2 (Winter 1994): 229-267.

Review of *The Ungovernable City: The Politics of Urban Problems and Policy Making*, by Douglas Yates. *Contemporary Sociology* 8, no. 2 (March 1979).

“A Neighborly View of Separatism: Either Way There’s Something in it for the U.S.” *Maclean’s, Canada’s Weekly Newsmagazine* 91, no. 12 (12 June 1978).

Review of *New Towns and the Suburban Dream: Ideology and Utopia in Planning and Development*, by Irving Lewis Allen. *The American Journal of Sociology* 5, no. 1 (November/December 1977).

Review of *Energy and Social Change*, by James O’Toole and the University of Southern California Center for Futures Research. *The American Journal of Sociology* 4, no. 6 (September/October 1977).

Review of *Suburbanization and the City (Conservation of Human Resources Series: Columbia University)*, by Thomas Stanback, Jr., and Richard V. Knight. *The American Journal of Sociology* 4, no. 3 (March/April 1977).

Review of *The Structure of Urban Reform: Community Decision Organizations in Stability and Change*, by Roland L. Warren, Stephen M. Rose and Ann F. Bergunder. *The American Journal of Sociology* 3, no. 10 (September 1976).

“Migration and the New Town: An Analysis of Patterns of In-Migration to New Communities.” In *Internal Migration: The New World and the Third World*, ed. Anthony H. Richmond and Daniel Kubat, 284-315. London: Sage Publications, 1976.

Review of *Mergers: Motives, Effects, Policies*, by Peter O. Steiner. *The American Journal of Sociology* 5, no. 4 (May 1976).

Review of *Easter Hill Village: Some Social Implications of Design*, by Clare C. Cooper. *The American Journal of Sociology* 3, no. 2 (November/December 1975).

Review of *The Great American Blow-Up: Puffery in Advertising and Selling*, by Ivan L. Preston. *The American Journal of Sociology* 2, no. 9 (August 1975).

Review of *Innovation in New Communities*, by Brown Miller, Neil J. Pinner, and William S. Saslow. *The American Journal of Sociology* 80, no. 3 (November 1974).

## LISTINGS

Who's Who in America, 51<sup>st</sup> Edition, 1997.  
Who's Who in America, 52<sup>nd</sup> Edition, 1998.  
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Who's Who in America, 68<sup>th</sup> Edition, 2014.  
Who's Who in America, 69<sup>th</sup> Edition, 2015.  
Who's Who in America, 70<sup>th</sup> Edition, 2016.  
Who's Who in America, 71<sup>st</sup> Edition, 2018.  
Who's Who in American, 72<sup>nd</sup> Edition, 2019.

K&A Restructuring Register, 2001 Edition. [Annual roster of the country's top 100 restructuring advisors.]  
K&A Restructuring Register, 2002 Edition.  
K&A Restructuring Register, 2003 Edition.  
K&A Restructuring Register, 2004 Edition.

Who's Who in Finance and Industry, 23<sup>rd</sup> Edition, 1983-84.  
Who's Who in Finance and Industry, 24<sup>th</sup> Edition, 1985-86.  
Who's Who in Finance and Industry, 25<sup>th</sup> Edition, 1987-88.  
Who's Who in Finance and Industry, 26<sup>th</sup> Edition, 1989-90.  
Who's Who in Finance and Industry, 27<sup>th</sup> Edition, 1992-93.  
Who's Who in Finance and Industry, 28<sup>th</sup> Edition, 1994-95.  
Who's Who in Finance and Industry, 29<sup>th</sup> Edition, 1996-97.  
Who's Who in Finance and Industry, 30<sup>th</sup> Edition, 1998-99.  
Who's Who in Finance and Industry, 31<sup>st</sup> Edition, 2000-01.  
Who's Who in Finance and Industry, 32<sup>nd</sup> Edition, 2001-02.  
Who's Who in Finance and Industry, 33<sup>rd</sup> Edition, 2002-03.  
Who's Who in Finance and Business, 34<sup>th</sup> Edition, 2004-05.  
Who's Who in Finance and Business, 35<sup>th</sup> Edition, 2006-07.

Who's Who in the World, 7<sup>th</sup> Edition, 1984-85.

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Who's Who in the World, 11<sup>th</sup> Edition, 1993-94.  
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Who's Who in the World, 13<sup>th</sup> Edition, 1996.  
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## **PERSONAL DATA**

Place of Birth: Chicago, Illinois, U.S.A.

Date of Birth: 05 September 1949

Marital Status: Married, Four Children